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## Finding ways to improve patients' journey through KGH ED

December 19, 2016

KELOWNA – A dedicated multidisciplinary team from Kelowna General Hospital (KGH) recently completed a Lean RPIW (Rapid Process Improvement Workshop) aimed at improving the Emergency Department (ED) Triage flow and prioritization processes for both BC Ambulance Service (BCAS) patients and patients who self-present at the hospital.

The RPIW team identified a number of opportunities to streamline these processes, generated a vast amount of ideas for improvement, and developed action plans to test these improvement ideas. Many were successfully tested during the week, including: repurposing space to create a new confidential area

for BCAS patients, trialling a Triage Physician role, dual triage/registration,	
reconfiguring patient flow through triage area, trialling a numbering system for	
walk-in patients to alleviate line-ups at the front door, and the creation of visual	
cues for those who are awaiting diagnostic results before transfer of care to	
appropriate ED zone. Results of these tests showed a significant reduction in the	
time patients spent in the Triage area. A 'Newspaper Action Plan' outlines the	
many improvement ideas that remain in progress.	
The workshop was led by Sharon Cook, Executive Director, Hospital and	
Communities Integrated Services – IH Central, while the Team Lead duties were	
fulfilled by Terry Wudrich, Coordinator with the Lean Promotion Office. Additional	
support was provided by Sherri Lampman, Lean Consultant with the Lean	
Promotion Office. The group also greatly benefited from Sylvia, who provided the	
patient and family perspective.	
Many thanks go out to everyone who contributed to this successful workshop,	
including the staff from the ED, who provided feedback and input during their	
busy shifts. In addition, a big thank you to the dedication of the RPIW Team for	
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